

SANTA CLARA 911 OPERATIONS

OPERATING REPORT

FOR THE ONE MONTH ENDING JANUARY 31, 2014

Net Ambulance Revenue	\$	3,662,098
Payroll		2,009,383
Payroll Related Expense		449,658
Depreciation & Amortization		220,077
Vehicle Equipment		300,218
Station Expenses		113,500
Other Operating Expenses		1,750,344
Total Expenses		4,843,180
Gross Operating Loss	\$	(1,181,082)

As part of its emergence from Chapter 11 Bankruptcy on December 31, 2013, Rural/Metro changed its year-end date from June 30 to December 31. Certain year-end adjustments have not yet been recorded, and thus are not included in these financial reports. The pending adjustments may or may not impact the reported results of the Santa Clara County operations for the month of January 2014.

In addition, additional adjustments related to Rural/Metro's emergence from Chapter 11 Bankruptcy, including the revaluation of assets, have not yet been completed and therefore have not been reflected in these financial reports.