



SANTA CLARA 911 OPERATIONS
SPECIAL PURPOSE OPERATING REPORT
FOR THE ONE MONTH ENDING DECEMBER 31, 2020

Net Ambulance Revenue	\$	5,363,827
Payroll Expense	\$	2,674,538
Payroll Related Expenses	\$	549,247
Depreciation Expense	\$	165,096
Vehicle and Equipment Expenses	\$	171,886
Station Expenses	\$	142,625
Other Operating Expenses	\$	1,180,440
Total Expenses	\$	4,883,833
Gross Operating Income(Loss)	\$	479,994

PROPRIETARY AND CONFIDENTIAL