



**SANTA CLARA 911 OPERATIONS**  
**SPECIAL PURPOSE OPERATING REPORT**  
**FOR THE ONE MONTH ENDING JANUARY 31, 2021**

<b>Net Ambulance Revenue</b>	<b>\$</b>	<b>5,115,552</b>
Payroll Expense	\$	2,598,805
Payroll Related Expenses	\$	694,249
Depreciation Expense	\$	166,286
Vehicle and Equipment Expenses	\$	172,184
Station Expenses	\$	150,310
Other Operating Expenses	\$	1,683,984
<b>Total Expenses</b>	<b>\$</b>	<b>5,465,819</b>
<b>Gross Operating Income(Loss)</b>	<b>\$</b>	<b>(350,267)</b>

**PROPRIETARY AND CONFIDENTIAL**