



**SANTA CLARA 911 OPERATIONS**  
**SPECIAL PURPOSE OPERATING REPORT**  
**FOR THE ONE MONTH ENDING MARCH 30, 2021**

<b>Net Ambulance Revenue</b>	<b>\$</b>	<b>4,707,608</b>
Payroll Expense	\$	2,365,981
Payroll Related Expenses	\$	549,205
Depreciation Expense	\$	191,996
Vehicle and Equipment Expenses	\$	175,308
Station Expenses	\$	131,433
Other Operating Expenses	\$	1,653,949
<b>Total Expenses</b>	<b>\$</b>	<b>5,067,872</b>
<b>Gross Operating Income(Loss)</b>	<b>\$</b>	<b>(360,264)</b>

**PROPRIETARY AND CONFIDENTIAL**