



SANTA CLARA 911 OPERATIONS
SPECIAL PURPOSE OPERATING REPORT
FOR THE ONE MONTH ENDING SEPTEMBER 30, 2021

Net Ambulance Revenue	\$	5,122,180
Payroll Expense	\$	3,129,628
Payroll Related Expenses	\$	688,167
Depreciation Expense	\$	199,513
Vehicle and Equipment Expenses	\$	180,052
Station Expenses	\$	120,300
Other Operating Expenses	\$	1,703,364
Total Expenses	\$	6,021,023
Gross Operating Income(Loss)	\$	(898,843)

PROPRIETARY AND CONFIDENTIAL