



SANTA CLARA 911 OPERATIONS
SPECIAL PURPOSE OPERATING REPORT
FOR THE ONE MONTH ENDING DECEMBER 31, 2021

Net Ambulance Revenue	\$	6,239,173
Payroll Expense	\$	3,134,395
Payroll Related Expenses	\$	776,478
Depreciation Expense	\$	183,381
Vehicle and Equipment Expenses	\$	211,313
Station Expenses	\$	147,274
Other Operating Expenses	\$	2,016,080
Total Expenses	\$	6,468,920
Gross Operating Income(Loss)	\$	(229,747)

PROPRIETARY AND CONFIDENTIAL